

## SHEERWATER REGENERATION OVERSIGHT PANEL

You are hereby invited to attend a meeting of the Sheerwater Regeneration Oversight Panel to be held on Wednesday, 27 June 2018 at 7.00 pm in The Board Room - Civic Offices.

The agenda for the meeting is set out below.

## AGENDA

## PART I

- <u>Election of Chairman</u>
  To elect a Chairman for the municipal year.
- 2 <u>Apologies for Absence</u>

## MATTERS FOR CONSIDERATION

- 3 <u>Sheerwater Regeneration Project Update</u> (Pages 3 26)
  - Equality Impact Assessment Action Plan

Reporting person: Ray Morgan

- 4 <u>Communications Update Newsletter</u> Reporting person: Ray Morgan
- 5 <u>Independent Tenant Advisor (ITA)</u> Reporting person: Peter Bryant
- 6 <u>Sheerwater Residents Association Consultation</u> Reporting person: Cllr Kevin Davis
- 7 <u>Future Work Programme</u>
  - ISSP update 24 September 2018
- 8 <u>Any Other Business</u>

## 9 Dates of Future Meetings

The following dates have been set for future meetings of the Oversight Panel:

- o 7pm, Monday 24 September 2018
- o 7pm, Wednesday 21 November 2018
- o 7pm, Wednesday 30 January 2019
- o 7pm, Wednesday 27 March 2019

## 10 <u>Minutes</u> (Pages 27 - 30)

To receive the minutes of the last meeting held on 29 March 2018.

11 Matters Arising from the Last Meeting

## PART II

12 <u>To Discuss any Matters relating to the Sheerwater Regeneration Scheme Deemed</u> <u>Confidential</u>

This item has been added to the agenda to enable the Members to discuss any matters relating to the Sheerwater Regeneration Scheme in confidence. The item is in line with the Protocol for Meeting Management and Publication of Information adopted by the Oversight Panel in September 2017.

## Agenda Ends

Date Published - 20 June 2018

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## SHEERWATER REGENERATION OVERSIGHT PANEL – 27 JUNE 2018

#### EQUALITY IMPACT ASSESSMENT ACTION PLAN DISCUSSION PAPER

#### 1.0 Introduction

- 1.1 In October 2017, Woking Borough Council (WBC) commissioned Dr Sophia Skyers of CIBS IQ Research to undertake a predictive Equality Impact Assessment (EqIA) on a planning Compulsory Purchase Order (CPO).
- 1.2 The interim report of her findings, dated March 2018, was appended to an update to Council on 5 April 2018 about the Regeneration. Her recommendations were contained in a summary table in a separate Appendix to her report.
- 1.3 At the meeting the Council resolved the Chief Executive, in consultation with the Leader of the Council/Portfolio Holder, be authorised to take appropriate action to address the recommendations contained in the EqIA.

#### 2.0 Action Plan

- 2.1 Officers met with Dr Sophia Skyers on 29 May 2018 to discuss in detail the best way to progress her recommendations in her Action Plan to mitigate against any potential negative equalities impact arising from the regeneration.
- 2.2 As a result of this meeting Dr Skyers added an extra column to the Action Plan with updated Actions in red in that column to highlight those areas requiring action. A copy of this summary with the added column is appended to this report for discussion; Sheerwater Regeneration Officer Group observations have been added in as tracked changes.
- 2.3 The Action Plan within the appendix is in 2 main sections
  - 1. Consultation and Engagement leading to the CPO (Page 2)
    - 1. Small Businesses
    - 2. Parkview Community Centre
    - 3. Outreach (impromptu street walks)
    - 4. Vox Pop
    - 5. Sheerwater Oversight Panel
    - 6. Integrating wider needs and Consideration
  - 2. EqIA the CPO Proposals Effects and Mitigation on (Page 6)
    - a Housing Development and Redevelopment
    - b. Community, recreational and leisure facilities
    - c. Employment, training and the labour market
    - d. Local Businesses
    - e. Public Realm, open space, and safety and security
    - f. Travel, Transport and Connectivity
    - g. Community Cohesion

#### 3.0 Recommendation

3.1 The views and recommendations of the Oversight Panel on the Action Plan are sought in order to progress the mitigations required for the regeneration.

## **CIBS IQ Research**

Sheerwater Regeneration EqIA

Equality Impact Assessment Summary Table

June, 2018

#### Equality Impact Assessment

Action Plan – Update

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
		Group impacted	Mitigation Measures	impact of Miligation	May 2018
	Consultatio	n and Engagement Leading t			1114 2010
1. Small Businesses	The redevelopment will have	Direct impact on small	It may prove difficult to secure	More effective engagement	Project team to consider the
	a direct impact on small	businesses and in	attendance at specific	of residents and signposting	most appropriate way(s) to
	businesses located in the	particular, black and	consultation events due the	to targeted support.	undertake engagement with
	Dartmouth parade of shops	minority ethnic family run	nature of the businesses.		small businesses, explain the
	as they fall within the redline	businesses. Also, direct	Therefore, impromptu face-to-		proposals, and obtain their
	area. There has been no	impact on residents who	face visits to business owners,		views in situ, given the nature
	specific consultation with	are less mobile including	to engage in a focused		of their operations.
	small businesses to date.	older residents, disabled	dialogue, as well as targeted		
		residents and those with	information.		
		dependent children.			
2. Parkview Community	A number of smaller	Direct impact on smaller	A series of small independently	More effective engagement	Internal consultation with
Centre	community groups use the	voluntary and	facilitated deliberative	of smaller organisations to	groups to be by workers within
	Parkview Community Centre	community-based	sessions with community	understand the specific	the Centre. Also, explore using
	for their activities and will be	organisations that use the	groups and their constituents	impact on smaller	video and radio Vox Pops to
Check – what about other	directly impacted by the	Parkview Community	and taking into account a	community groups.	engage a broad constituency.
propsed facilities within the	proposals. As part of the	Centre for a range of	broad range of access needs in		This to be developed as part of
Community Hub?	CPO process, there is	activities serving the local	advance. This is a valuable		a broader communications
	therefore a need for more	diverse community of	approach for exploring issues		strategy embedded in an
I am assuming Busy Bees	detailed engagement work	Sheerwater and providing	in detail and allowing different		equalities framework.
would be engaged via the	with organisations using the	services to groups with	groups to have their say in		
Small Business group – but	Centre.	protected characteristics.	small groups, in a familiar		
need to agree how Children's		F	setting.		
Centre would be engaged.					
			Consider if the scope of offer		
			at Parkview should remain as		
			current (ie: 'halls for hire') or		
			whether the offer should be		

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
			more specific to supporting		
			Sheerwater as a community.		
			The later may result in a		
			moderated programme offer.		
3. Outreach – (Impromptu	There is a need to engage	Direct impact on all	As part of a wider	Proposal arising from	As part of a broad
Street Walks)	people who do not attend	protected groups in	communications and	mitigation arising from the	communications strategy,
	public meetings or who do	Sheerwater leading up to	engagement strategy for	EqIA to be considered as	embedded in an equalities
	not feel able to do so, as well	the CPO, during	Sheerwater, embedding a	part of a wider engagement	framework, opportunities for
	as those who do not or	development and post	wider outreach approach	and communications	outreach, set out in the
	cannot respond to publicity	completion including	within it, combined with a	strategy.	mitigation/proposed measures
	such as the Sheerwater	direct impact on sight	portable street stall, going to		column be actioned.
	newsletters, or letters and so	impaired, and residents	places where people naturally		
	forth, and whose lifestyles	with other disabilities, as	congregate, the streets around		
	may be less organised or who	well as vulnerable	the local shopping area, and		
	may have other issues with	residents who are	the general locality, the ASDA		
	scheduling and planning	traditionally 'harder to	Supermarket and other		
	activities, and time and	hear', and those with time	localities. An outreach		
	access constraints.	restrictions resulting from	approach could also be		
	Moreover, not everyone is	the rhythms of	combined with a Vox Pop (See		
	affiliated with an	working/caring/family	below). It is important that		
	organisation, group or	life.	some assessment is made of		
	structure.		areas where there are		
			perceived gaps in both the		
			process and modes of		
			involvement so that they can		
			be addressed to inform the		
			regeneration proposals going		
			forward, and in respect of the		
			CPO.		
4. Vox Pop (Voice of the	There is a need to develop	Direct impact on all	This method can assist in	Proposal arising from	Sophia Skyers to develop a
People)	creative ways of engaging a	protected groups in	bringing issues relating to the	mitigation arising from the	short paper (one-side A4)

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
	broader constituency of	Sheerwater leading up to	CPO and the associated	EqIA to be considered as	setting out in practical terms,
	interests in Sheerwater in	the CPO, during	regeneration proposals to life,	part of a wider engagement	how this will be undertaken,
	order to amplify those voices	development and post	allowing residents to voice	and communications	and what the requirement will
	that are traditionally 'harder	completion.	views in their own way, and to	strategy.	be. This will also form part of a
	to hear' as the development		set the agenda in terms of		wider approach to
	of the scheme proceeds.		raising issues that are of		communications at a variety of
			concern to them. As well as		sites in an around Sheerwater,
			being a valuable method of		including impromptu
			engagement and soliciting		approaches.
			views, the Vox Pop also builds		
			on oral traditions that are		
			important in many		
			communities. It can also be		
			used as a means of evaluating		
			other methods of engagement		
			as opposed to exclusive		
			reliance on the tick box		
			questionnaire approach which		
			can be exclusionary of those		
			with a range of access needs.		
			For example, people with		
			learning disabilities and sight		
			impairment, and those who		
			are not literate.		
5. Sheerwater Oversight Panel	There is a perception among	Direct impact on all	The cross-party group could	Proposal arising from	Project to to give consideration
	some residents that the	protected groups in	trial engaging with residents	mitigation arising from the	to proposed actions.
	Sheerwater Oversight Panel	Sheerwater leading up to	by continuing with its	EqIA to be considered as	
	is disconnected from the	the CPO, during	meetings along lines of the	part of a wider engagement	May wish to consider
	process of resident	development and post	current practice, whilst also	and communications	Webcasting meetings and then
	engagement, as there is no	completion.	holding an open session with	strategy.	make access to webcasts easily
	resident input. An important		the public. This should take		accessible / invite community

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
	issue raised in the Report of		account of a broad range of		to access if so wish on ICT
	the Independent Sheerwater		access needs and could be		facilities at Parkview or indeed
	Scrutiny Panel was how the		styled and Audience Withto		other 'partners' facilities.
	work of the Oversight Panel		test and build on local		
	could be more effectively		knowledge and understanding		
	communicated to residents.		of the regeneration proposals.		

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
7. Integrating Wider Access	The varied access needs of	Direct impact on all	There is a range of	Proposal arising from	Throughout all activities and in
Needs and Considerations	Sheerwater residents needs	residents with protected	engagement methods that can	mitigation arising from the	the development of the
	to be considered going	characteristics with a	ensure 'reasonable'	EqIA to be considered as	communications strategy, to
	forward. This means,	range of access needs and	adjustments are made where	part of a wider engagement	ensure that the wider access
	building in a more explicit	a need for 'reasonable	required. This can be through,	and communications	needs of residents are fully
	consideration of equality	adjustments' to be made	for example, loop systems,	strategy.	considered, using the baseline
	impacts across all protected	where possible.	signers, translation and		data within the EqIA, and
	groups in order to more		interpretation, ensuring		qualitative data from the
	meaningfully engage a wider		information is made available		Housing Needs Assessment
	constituency.		in large print, braille, and		Team, and other evidence.
			audio formats, and as well as		
			providing information in		
			English, making information		
			available in the relevant		
			community languages, for		
			example, Urdu and Polish		
			Diversity baseline monitoring		
			produced as part of the EqIA,		
			as well as qualitative data		
			arising from engagement via		
			the Housing Needs Assessment		
			Team for example should be		
			used to understand the effect		
			on groups with protected		
			characteristics leading up to		
			the CPO, during the		
			construction phases, and post		
			development completion, and		
			to inform other engagement		
			approaches.		
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Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed Mitigation Measures	Impact of Mitigation	Updated Actions May 2018
	EqIA the C	PO Proposals - Effects and M	itigation		
a) Housing development and rede					
Demolition of owner-occupied	Direct potentially negative	Direct potentially	The Council's Community	A potentially positive impact	No further mitigation identified
housing	impact on groups spanning	negative impact on	Charter sets out compensation	as of the 127 owner	at this stage.
	those with protected	owner-occupiers including	levels for owner-occupiers,	occupied properties, the	
	characteristics. It is the case	low-income residents,	which are above the statutory	Council has reached an	
	that residential properties in	black and minority ethnic	minimum compensation levels.	agreement with 32 owner-	
	Sheerwater are less	residents, older people,	In addition, the Community	occupied households who	
	expensive relative to the rest	and disabled people who	Charter sets out an integrated	have taken compensation	
	of Woking. They are more	have had adaptations to	package of support for	and have relocated, and a	
	likely to be owned by those	their properties carried	vulnerable and disabled	further 26 are nearing	
	on lower incomes across the	out.	residents, and assisted	completion. There are still	
	protected characteristics		purchase arrangements for	some households that the	
	such as older residents, and		low-income homeowners	Council needs to reach	
	black and minority ethnic		impacted by the CPO	agreement with and the	
	residents.		proposals in circumstances	revised CPO timescale	
			where mortgage affordability	provides an extended	
			may be an issue.	opportunity for this to take	
				place. In addition, the	
				assisted purchase scheme	
				mitigates the potentially	
				negative impact in allowing	
				a wider pool of residents to	
				benefit and three	
				households have taken up	
				this offer to date.	
Demolition of social housing	Direct potentially negative	The majority of tenants in	The development proposals	A potentially positive impact	No further mitigation identified
including sheltered	impact on secure tenants,	Sheerwater are local	for Sheerwater centre on	in that the proposals sit	at this stage.
accommodation	vulnerable tenants in one-	authority tenants (63%)	increasing housing provision to	within a holistic approach to	
	bedroom accommodation,	and are directly impacted.	meet the existing and future	regeneration in terms of	
	and tenants in sheltered	This group comprises	needs of a changing, and	enhanced social housing	

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
	accommodation spanning	tenants on low incomes	diverse population, spanning	with a wider mix of	
	the protected characteristics.	among which, black and	groups with protected	provision to meet current	
		minority ethnic groups,	characteristics including older	and future needs, allied to	
		lone parents with	people, disabled people, and	wider economic and social	
		dependent children, and	lower income groups. The	objectives. The	
		disabled people are	proposals will bring forward a	development will see	
		disproportionately	significant increase in	significantly increased	
		represented. In addition,	affordable homes for rent and	affordable housing provision	
		vulnerable tenants	the provision of enhanced	maximising accessible and	
		currently residing in the	sheltered accommodation.	adaptable housing	
		one-bedroom properties	WBC is has also consulted on	opportunities for groups	
		with medium to high level	enhanced proposals and is	spanning those with	
		support needs are directly	seeking planning permission to	protected characteristics.	
		adversely impacted as the	increase the proportion of	There will also be a	
		CPO will result in a	social housing in the scheme,	potentially positive impact	
		significant reduction of	including increased provision	for tenants in one-bedroom	
		one-bedroom properties	for one-bedroom properties.	properties due to	
		and studio flats in		significantly increased	
		Sheerwater.	The Community Charter sets	provision of one-bedroom	
			out WBC's commitment to	properties. There is a	
			tenants in terms of support	safeguarding and risk	
			packages, priority housing	management issues for	
			status, and levels of	vulnerable tenants where	
			compensation. A needs	large financial	
			assessment has been carried	compensation payments are	
			out to inform the housing	being made due to issues	
			needs of secure tenants and to	surrounding financial	
			inform mitigation measures.	literacy and money	
				management.	

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
Demolition of properties with	Direct potentially negative	Tenants who are privately	While WBC has no	Proposal arising for	No further mitigation identified
RSL	impact on children, young	renting are one of the	commitment to house private	mitigation arising from the	at this stage.
	people, black and minority	most vulnerable and	tenants, to ameliorate some of	EqIA to be considered.	
	ethnic and groups on low	insecurely housed groups,	the potentially negative		
	income.	comprising a significant	impacts, it is providing support		
		proportion of children,	in signposting to advice on		
		young people, black and	accommodation, thus		
		ethnic minority groups,	providing support to private		
		and low-income	tenants in finding suitable new		
		households.	accommodation. The Council		
			could take specific actions to		
			ensure that those with		
			protected characteristics are		
			given accessible and		
			customized support to find		
			suitable accommodation. This		
			will require detailed equalities		
			information on private		
			tenants.		
Changes to tenure mix	Direct potentially positive	All groups with protected	The housing proposals will	More evenly balanced	No further mitigation identifed
	impact on groups spanning	characteristics living in	deliver a significant net	tenure mixed within	at this stage.
	the protected characteristics.	Sheerwater.	increase in mixed tenure	increased overall housing	
			accommodation, including a	provision including	
			significant increase in	affordable housing and	
			affordable housing, and unit	sheltered housing provision	
			sizes to meet the needs of	that is fit for purpose. In	
			existing and future residents.	addition, the significant	
				increase in one-bedroom	
				properties as part of the	
				revised proposals have the	
				potentially positive impact	

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
				in enabling vulnerable	
				residents currently in the	
				studio and one-bedroom	
				properties to remain in	
				Sheerwater and have their	
				support needs met.	
Changes to tenancy	Direct potentially negative	All groups with protected	WBC has developed workable	Rents remain at an	No further mitigation identified
agreements and housing	impact through changes to	characteristics with	proposals to supress rent	affordable level under new	at this stage.
management arrangements	tenancy agreements for	secure tenancies including	levels through a profit cap on	arrangements, mitigating	
	secure tenants and potential	vulnerable and disabled	the development. This means	the potentially negative	
	loss of affordable housing	tenants, those on low	that rent levels will be set at	impact of unconstrained	
	under new housing	income, black and	social rent levels and will not	market rents on low-income	
	management arrangements.	minority ethnic tenants,	increase beyond local market	groups, among which,	
		lone parents, children and	housing allowance levels and	groups with protected	
		young people.	will be in line with \$106	characteristics are	
			planning agreements.	disproportionately	
				represented.	
Cultural and social milieu	The loss of cultural and social	All residents spanning	The scheme will be led by the	All residents have the option	No further mitigation identified
	milieu is a potentially	groups with protected	social and recreational	of remaining in Sheerwater	at this stage.
	negative impact on residents	characteristics including	provision to foster cohesion.	post completion. The	
	spanning the protected	older people with long	Moreover, there will be no	development will be on a	
	characteristics with long	established connections,	demolition of housing in	phased basis to facilitate	
	established connections	women, BME	advance of housing re-	rehousing before demolition	
	including black and minority	communities, LGBT	provision being made.	of existing homes as far as	
	ethnic communities, LGBT	people.		possible. This minimises but	
	residents, older people and			cannot completely eliminate	
	parents and lone parents			the potential for some	
	with dependent children, the			disruption to existing	
	latter are disproportionately			networks of support.	
	women with childcare and				

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed Mitigation Measures	Impact of Mitigation	Updated Actions May 2018
	other caring responsibilities				
	for whom disruption				
	resulting from the				
	development may give rise to				
	an adverse impact through				
	rupturing of social and				
	psychological support				
	networks.				
b) Community, recreational and I	eisure facilities		<u>,</u>	1	
Provision leading the	Potentially positive impact as	All residents spanning	The new facilities will be re-re-	The proposals represent an	No further mitigation identified
development	re-provision of community	groups with protected	provided before existing	enhancement of current	at this stage.
	and recreational facilities will	characteristics.	facilities close.	provision. Any potential	
	lead the development			negative impact is	It will be important that the
	providing residents with			effectively mitigated given	programme offer at the new
	positive expressions of			that new facilities will be re-	Leisure Centre meets the
	progress and aspirations for			provided in advance of the	<u>community's needs. To enable</u>
	the area, ahead of			closure of existing ones.	this to happen some
	implementation of the				programming parameters can
	housing proposals. The				be written into the council's
	facilities will also be located				Service Specification for the
	in the heart of the				service which the future Leisure
	development meaning				Operator would need to adhere
	greater access for all				<u>too.</u>
	residents and collaboration				
	between the services				It is proposed that a series of
	provided than is currently				<u>community engagement</u>
	the case.				activities are undertaken with
					specific equality groups in
					particular to understand local
					need and thus potential
					programme offer.

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
c) Employment, training and the					
Local Labour in Construction	Potentially positive impact	All protected groups with	Proposals to capitalise on	The CPO proposals do have	The project team to explore
	for all protected groups.	a particular emphasis on	employment and training	the potential to benefit the	mitigation in contractual
		those underrepresented	opportunities arising from the	local community and this	obligations.
		in the construction	development, ensuring	includes those residents	
		industry.	equality of access for all	spanning the protected	
			residents including local labour	characteristics who	
			clauses and having recourse to	disproportionately	
			the Public Services (Social	experience low	
			Value) Act, 2012, that places a	employment, under-	
			duty on public bodies to	employment, and low	
			consider social value ahead of	educational attainment.	
			procurement and S106 of the		
			Town and Country Planning		
			Act, 1990 (as amended) as a		
			mechanism for site specific		
			mitigation measures. Also, the		
			setting of robust and		
			meaningful equality targets		
			and outcome measures for		
			recruitment to employment		
			and skill training opportunities		
			and effective monitoring		
			against targets and outcomes.		
			The local and active promotion		
			of the broad range of		
			construction related careers,		
			through the Employment and		
			Skills Group as part of the		
			Community Value Plan,		<u> </u>

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
			buttressed by engaging with		
			schools in Sheerwater and		
			community agencies to		
			promote opportunities and to		
			provide long-term support to		
			those not in education,		
			employment and training. This		
			includes a job skills club,		
			partnership with Job Centre		
			Plus and other agencies to		
			assist local people in securing		
			employment and skill training		
			opportuities.		
Gender and construction	Potentially negative impact	Women, women aged 16-	Local labour clauses and	Proposal arising for	Proposed actions to be
	in that the construction	25, older people.	targets on the recruitment and	mitigation arising from the	considered in discussion with
	industry has the distinction		retention of women to counter	EqIA to be considered as	Sophia Skyers, to include
	of having the lowest		vertical and horizontal	they would widen	raising awareness about
	representation of women,		occupational segregation.	participation and help to	opportunities in the
	despite high representation			ensure the benefits arising	construction sector, which is
	of women on construction		Positive action approaches on	from construction are more	seen as being principally about
	related courses at colleges		demand side to encourage	evenly dispersed.	brick laying and laboring, and
	and universities. Also,		women to take advantage of		not about offering a range of
	evidence that only 13% of		local labour opportunities in		opportunities for the
	women aged 16-25 would consider a career in		construction, including		application of skills in digital
	construction. This has		improving the image of		technology, design, land
	important implications for		construction.		planning, carpentry, electrical
	Sheerwater given the				engineering, surveying, sales,
	proportion of women of		A requirement on contractors		business development and so
	working age, and its younger		to have positive action		forth
			equality measures to		
L			encourage greater		

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
	age structure.		representation, recruitment		
			and retention (not only		
	A wealth of evidence		equality policies or		
	including evidence from the		statements).		
	construction sector and EHRC				
	confirms under		High profile measures to		
	representation of women		enhance the image of the		
	including from Office of		construction industry as being		
	National Statistics which has		inclusive of groups with		
	noted in its recent national		protected characteristics.		
	survey that the number of				
	women working as roofers,				
	bricklayer and glaziers is so				
	low as to be beyond				
	measurement.				
Older People	Potentially negative impact	Older people spanning	Local labour clauses and	Proposal arising for	Proposed actions to be
While Sheerwater has a	in that the image of the	the protected	targets on the recruitment and	mitigation arising from the	considered in discussion with
younger age structure	construction industry is one	characteristics.	retention of older people.	EqIA to be considered as	Sophia Skyers, to include
compared with the Borough as	of being physically labour			they would widen	raising awareness about
a whole, an ageing population is	intensive and therefore		Positive action approaches on	participation and help to	opportunities in the
nevertheless an important	without targeted		the demand side to encourage	ensure the benefits arising	construction sector, which is
equality consideration in the	interventions, older people		older people to take	from construction are more	seen as being principally about
context of employment.	might not reap potential		advantage of local labour	evenly dispersed.	brick laying and laboring, and
	benefits.		opportunities across a wide		not about offering a range of
			range of construction related		opportunities for the
			activities.		application of skills in digital
					technology, design, land
			A requirement on contractors		planning, carpentry, electrical
			to have positive action		engineering, surveying, sales,
			equality measures to		business development and so
			encourage the employment of		forth.
			encourage the employment of		iorui.

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
			policies or statement).		
			High profile measures to		
			enhance the image of the		
			construction industry as being		
			inclusive of groups with		
			protected characteristics.		
LGBT Groups	Potentially negative impact	LGBT people spanning the	Local labour clauses and	Proposal arising for	Proposed actions to be
Evidence that the construction	in that the image of the	protected characteristics.	targets on the recruitment and	mitigation arising from the	considered in discussion with
industry can be potentially off-	construction industry is not		retention of older people.	EqIA to be considered as	Sophia Skyers, to include
putting to LGBT groups.	seen as particularly tolerant			they would widen	raising awareness about
	of diversity and underlining		Building on industry positive	participation and help to	opportunities in the
	the need for targeted		action approaches on the	ensure the benefits arising	construction sector, which is
	interventions.		demand side to encourage	from construction are more	seen as being principally about
			LGBT people to take advantage	evenly dispersed.	brick laying and laboring, and
			of local labour opportunities		not about offering a range of
			across a wide range of		opportunities for the
			construction related activities.		application of skills in digital
					technology, design, land
			A requirement on contractors		planning, carpentry, electrical
			to have positive action		engineering, surveying, sales,
			equality measures to		business development and so
			encourage the employment of LGBT people (not only equality		forth.
			policies or statement).		
			poneres of statementy.		
			High profile measures to		
			enhance the image of the		
			construction industry as being		
			inclusive of groups with		
			protected characteristics.		

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
Disabled people	Potentially negative impact	Disabled people spanning	Local labour clauses and	Proposal arising for	Proposed actions to be
Evidence that the construction	in that the image of the	the protected	targets on the recruitment and	mitigation arising from the	considered in discussion with
industry can be potentially off-	construction industry is seen	characteristics.	retention of disabled people.	EqIA to be considered as	Sophia Skyers, to include
putting to disabled groups and	as not particularly supportive			they would widen	raising awareness about
evidence that less than 5% of	of disabled people.		Building on industry positive	participation and help to	opportunities in the
people in the construction			action approaches on demand	ensure the benefits arising	construction sector, which is
industry report having a			side to encourage disabled	from construction are more	seen as being principally about
disability.			people to take advantage of	evenly dispersed.	brick laying and laboring, and
			local labour opportunities		not about offering a range of
			across a wide range of		opportunities for the
			construction related activities,		application of skills in digital
			and promoting reasonable		technology, design, land
			adjustments.		planning, carpentry, electrical
					engineering, surveying, sales,
			A requirement on contractors		business development and so
			to have positive action		forth.
			equality measures to		
			encourage the employment of		
			disabled people (not only		
			equality policies or statement).		
			High profile measures to		
			enhance the image of the		
			construction industry as being		
			inclusive of groups with		
			protected characteristics.		
Defining 'local'	Potentially negative impact	All Sheerwater residents	Woking definition of the term	Proposal arising for	Project team to consider an
Definition of local as part of the	on Sheerwater residents	spanning protected	'local' needed with a particular	mitigation arising from the	agreed definition of local.
implementation of the	given that inequalities have a	groups	emphasis on targeting diverse	EqIA to be considered as	
employment and training	particular spatial dimension		Sheerwater residents through	they would widen	
community value aspects of the	in Sheerwater and given the		a range of positive action	participation and help to	
development which accent the	distinctiveness of the area				

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
employment of local people wherever possible disadvantages.	and the particular equality and inequality challenges it faces compared with the borough of Woking as a whole.		employment and training proposals to ensure that those who live and work in the regeneration area also reap the wider benefits arising.	ensure the benefits arising from construction are more evenly dispersed within Sheerwater.	
Living Wage	Given the structural changes in the labour market and the high number of residents who are in part time work in Sheerwater, the issue of low pay, zero hours contracts and so forth has a negative impact on groups with protected characteristics in that full time and part time work is not a guaranteed route out of poverty and social exclusion. Also, the conflation of low skill and low pay when the two are in fact distinct and low skill may be because of the low social valuation placed on particular jobs.	Black and minority ethnic groups, women, and disabled people who tend to be disproportionately represented in low paid sectors of the economy.	As part of demand side measures, WBC should consider making the notion of a 'living wage' central to its proposals and the arrangements it enters into with contractors.	Proposal arising for mitigation arising from the EqIA to be considered as they would widen participation and help to ensure the benefits arising from construction are more evenly dispersed.	Project team to consider how      this proposed mitigation might      be implemented.      In respect of all comments      above, it maybe appropriate to      consider:      Job Fairs – for both      construction and non-      construction activities; &      Require contractors – such as      future Leisure Operator to      initially give priority      employment opportunities to      those from within Sheerwater      and/or those individuals who      maybe displaced as a result of      existing small business      closures.

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
d) Local businesses					
Small Businesses	The redevelopment will have	Many of the businesses	Some retail facilities will be re-	Proposal arising for	To be considered as part of
	a direct impact on small	are family owned black	provided before existing ones	mitigation arising from the	engaging with small businesses
	businesses in the main	and minority ethnic Small	will need to close, also	EqIA to be considered as	in in situ.
	shopping parade, located	businesses, including	allowing customer based to be	they would widen	
	along Dartmouth Avenue.	black and minority family	retained in those	participation and help to	
	This could potentially give	owned businesses. Also,	circumstances.	ensure the benefits arising	
	rise to a temporary	older residents using the		from construction are more	
	worsening of access to	services and more	Take steps to ensure that the	evenly dispersed.	
	outlets for goods and	vulnerable residents for	option of purchasing or taking		
	services for groups with	show the retail outlets	out a new lease in the		
	protected characteristics	fulfil a supportive social	redevelopment is explored.		
	who use local shops including	function in areas such as			
	disabled residents who are	financial management.	Those potentially losing jobs in		
	less mobile, older residents,		the parade of jobs will be		
	and black and minority		targeted as part of the		
	ethnic residents. Also, a		proposals set out in the		
	negative impact is the loss of		Community Value Plan,		
	employment following		through employment and		
	closure of the affected shops,		training proposals.		
	and potentially negative				
	impact for existing retail		The Council's Asset		
	outlets arising from inability		Management Team is putting		
	to afford new marker rates of		in place plans to lead		
	new units. Also, the retail		discussions with small		
	establishment fulfil a social		businesses in the redline area,		
	function as the eyes and ears		and targeted support will be		
	of the community, and		provided to business owners.		
	provide some support for				
	vulnerable residents.		There are potential business		
			and employment opportunities		

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures		May 2018
			arising as new facilities retail,		
			recreational and leisure and		
			hospitality services are		
			developed in Sheerwater that		
			will have a potentially positive		
			impact if the necessary		
			support and commitment to		
			residents can be put in place.		
			The Council might also wish to		
			consider monitoring the end		
			destination of those currently		
			employed in family owned		
			businesses in the parade of		
			shops given the likely negative		
			impact on family income.		
e) Public realm, open space and s	safety and security				
Risk of crime and fear of crime	Indirect potentially negative	Black and minority ethnic	As the regeneration proposals	Proposal arising for	To be discussed as part of
	impact in which fears of	groups, women, young	are practically implemented,	mitigation arising from the	wider engagement with
	safety and security may be	people, in particular	maintaining safety and	EqIA to be considered.	residents.
	compounded during the	young men, LGBT people,	security will be a crucial on-		
	development and	and disabled people.	going equality consideration,		Suggest need to define
	construction phases.		as will the safety and security		<u>community groups to engage</u>
			of the site. Measures will be		work with such as:
			specified and communicated		Neighbourhood Watch
			to residents on how the site		Sheerwater Together
			will be managed at different		Sheerwater Residents
			stages of development and		<u>Association</u>
			construction.		
Loss of individual garden space	Direct potentially negative	All groups with protected	The CPO proposals seek to	The loss of individual garden	No further mitigation identified
	impact.	characteristics in	optimise the use of land within	space is mitigated by the re-	at this stage.
		Sheerwater.	the regeneration area and	provision of more useable	

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed	Impact of Mitigation	Updated Actions
			Mitigation Measures provide more open space that is useable. The proposed enhancements to the scheme further increase the amount of	and sympathetically connected open space for all groups with protected characteristics to benefit	May 2018
			open space beyond that originally proposed.	from. The re-provision of more overall open space, in a way that is actually, useable and safe, coupled with the proposals for a community garden, serves to mitigate any potential negative impacts and	
f) Travel, transport and connectivi	ity			enhances positive impacts.	
· · · ·					
Transport accessibility, safety and security	The impact on specific groups who face various forms of disadvantage can vary significantly. These include key issues such as lighting, combined with fears about safety and use of public transport or walking at night for women, black and minority ethnic groups, disabled people, lesbian, gay and transgender people and older people, as well as access to facilities.	Women, black and minority ethnic groups, disabled people, lesbian, gay and transgender people and older people.	The Dartmouth Avenue area will be improved to allow buses into the new development and the introduction of these services will be subject to discussions with the bus operators nearer the time. As the scheme develops, the travel, transport and the connectivity of Sheerwater is being considered in its broadest context, in terms of the differential impact of the various proposals on groups with protected characteristics. Accessibility in terms of	Proposal arising for mitigation arising from the EqIA to be considered.	To be further considered at a later stage.

Theme Area	Nature of Impact	Group Impacted	Mitigation/Proposed Mitigation Measures	Impact of Mitigation	Updated Actions May 2018
			facilities and services could be considered given low-income		
			communities in Sheerwater		
			who are less likely to own a		
			car.		
g) Community cohesion					
Effective engagement	A potentially positive impact	All Sheerwater residents	Effective engagement with the	Proposal arising from	A communications and
	in that the community in	spanning groups with	diverse community that	mitigation arising from the	engagement strategy, anchored
	Sheerwater is multi-ethnic	protected characteristics.	comprises Sheerwater leading	EqIA to be considered as	in an equalities framework to
	with a younger age profile		up to the CPO, during the	part of a wider engagement	be developed by Head of
	than is the case locally or		construction phases, and post	and communications	Communications, with input, as
	nationally. The community		completion, targeting	strategy.	required from Sophia Skyers.
	live very comfortably		resources in a transparent		
	together, and the		way, recognising different		
	regeneration needs to be		interest groups and different		To assist with development of
	handled in a way that builds		access needs and ensuring that		Comms and Engagement
	on the existing cohesion to		all groups are able to engage		Strategy - suggest need to
	guard against the potential		and share in the benefits of		identify local interest groups so
	for polarisation, resentment,		the regeneration, thus		appropriate messages get to
	or the opening up of a chasm		promoting good relations		relevant groups.
	of different constituencies as		between groups.		
	the CPO proposals are				Suggest that it would also be
	implemented.		Taking steps to ensure that		worth considering Comms and
			policy and the action which		Engagement thread with
			follows is informed by robust		practitioners from other
			evidence based on the		organisations who work on the
			experiences of the groups and		<u>ground in Sheerwater – such</u>
			communities targeted, and		that they can assist with
			that it is effectively		consistent messaging etc.
			communicated.		

# Agenda Item 10

## WOKING BOROUGH COUNCIL

## NOTES OF A MEETING OF THE SHEERWATER REGENERATION OVERSIGHT PANEL

## HELD ON 29 MARCH 2018 IN THE BOARD ROOM - CIVIC OFFICES

Present: Councillor Amanda Boote Councillor Kevin Davis Councillor Ian Eastwood Councillor Saj Hussain Councillor John Kingsbury Councillor Louise Morales Councillor M Ilyas Raja

> Sue Barham Peter Bryant Paola Capel-Williams Hazel Craig-Waller Andy Denner Zafar Iqbal Ray Morgan

- Also present Councillor Debbie Harlow
- Absent: Councillor Mohammad Ali Councillor Tahir Aziz Councillor Colin Kemp

#### Actions

#### 1. Apologies for Absence

No apologies for absence were received.

## 2. Update on and Presentation of the New Sheerwater Regeneration Webpages

Andy Denner gave a presentation on the new webpages setting out information on the Sheerwater Regeneration Scheme. A number of points were noted:

A Denner

- A link to the Sheerwater pages would be included on the home page of the Council's website.
- Councillor Morales asked for a FAQ document to be included, setting out the difference between a secure tenant and a nonsecure tenant (in light of an enquiry she had received from a tenant). Officers advised that all non-secured tenants would have been made aware of tenancy arrangements. Non-secured tenants were not subject to the Charter and did not therefore need to be issued with a copy.
- o Councillor Morales suggested that contact details should be

provided on the site for those with limited English. It was agreed that contact details for the different teams would be added; it would not be possible to provide a single point of contact as the work was being undertaken by a number of different teams due to the complexity of the scheme. It was emphasised that the Council still had a number of decisions to make and until that time Officers were not in a position to answer all the questions raised by residents.

The Members welcomed the new web pages and noted that the amount available would continue to grow. The webpages would go live on 6 April 2018, once the Council had determined the report published earlier in the day. Andy undertook to send a link to the draft pages to the Members of the Oversight Panel, and encouraged them to provide feedback in the coming week.

Members

#### 3. Summary of the Planning Application / Report to Council

Items 3 and 4 were taken together as details of the planning application had been included in the report to Council. The planning application had been received and was currently being validated by Planning Officers. It was reported that 1,141 homes had been included in the proposals, including a number of additional affordable homes.

The executive summary of the report had been kept deliberately concise. The Council would be asked to approve funding for Thameswey to build phase 1, review the feedback from the consultation with secure tenants, and take forward the actions from the Equalities Impact Assessment. It was also proposed to extend the contract for independent advice for tenants once Council had agreed the way forward. The cost analysis, undertaken by Leigh Clarke, was set out in the report. The implications for the Council should the report not be agreed by Council were outlined to the Members.

The housing contract tender exercise had not yet been completed and would be brought to Council later in the year. The tender exercise for the leisure contract had been completed. It was felt that once phase 1 had been completed, residents would be able to see the quality of the work. Officers added that a number of residents had changed their mind to leave the area in light of the information provided at the public exhibition and were choosing to move into the new properties. 60 of the 123 home owners within the regeneration area had already signed up to sell their property. Active engagement with property owners would start after May 2018.

Attention was drawn to the Council's initiative to provide a mental health support worker through Cornerhouse for the coming three years, supporting the other elements of the Council's work across the area.

Peter reported on the outcome of the consultation with secure tenants. 35% of tenants had replied to the consultation which had been managed by Halo. The results were set out in the report for Council,

#### Actions

together with the proposed tenancy agreements.

A very detailed equality impact assessment had been carried out, the outcomes of which were set out in the report. The Council would be asked to resolve that the Chief Executive was authorised to take any appropriate actions to meet the recommendations of the assessment. The Oversight Panel and Project Board would be included in the work to address the actions.

The Members were advised that they could send any questions they had arising from the report to Council to Peter, who would copy replies to all Members of the Oversight Panel.

#### Members

#### 5. Work Programme

The need for those in non-secure accommodation to identify accommodation to move to was discussed and it was agreed that the matter could be considered towards the end of the year. It was noted that Officers dealing with non-secure tenants advised the tenants to look for other suitable accommodation, though there was a concern that a number tenants were ignoring the advice.

The Chairman noted that it had been a year since the Oversight Panel had last considered the progress in meeting the recommendations of the Independent Sheerwater Scrutiny Panel, and asked for an update to be provided at the next meetings (June 2018).

P Bryant

**Dem Services** 

#### 6. Minutes

The minutes of the meeting of the Oversight Panel held on 30 January 2018 were received, subject to the inclusion of apologies of absence from Councillor Harlow.

#### 7. Matters Arising from the Last Meeting

The progress on actions identified at the last meeting were noted. In response to an enquiry from Councillor Raja, Peter confirmed that one request for a valuation by the District Valuer had been received. Officers were awaiting notification of the outcome from the District Valuer.

#### 8. Any Other Business

No matters were raised.

## 9. Dates of Future Meetings

The following dates had been set for future meetings of the Oversight Panel:

- o 7pm, Wednesday, 27 June 2018
- o 7pm, Monday, 24 September 2018
- o 7pm, Wednesday, 21 November 2018
- o 7pm, Wednesday, 30 January 2018
- o 7pm, Wednesday, 27 March 2018

## 10. To Discuss any Matters relating to the Sheerwater Regeneration Scheme Deemed Confidential

No matters were raised.

The meeting commenced at 7pm and ended at 9.10pm

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